

Test Rite Group 特力集團

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- Actual results may differ materially from those expressed or implied in these forward-looking statements and no representation or warranty, either expressed or implied, is provided in relation to the accuracy, completeness or reliability of the information contained herein, nor is the information intended to be a complete statement of the Company, markets or developments referred to in this presentation.
- Beginning on January 1, 2013, the Company has adopted International Financial Reporting Standards (IFRS) as issued by International Accounting Standards Board and endorsed by ROC Financial Supervisory Commission (FSC). Reporting for our annual and interim consolidated financial statements follow Taiwan IFRS requirements, however, given that there exist material differences between Taiwan IFRS and generally accepted accounting principle in the Republic of China (ROC GAAP), selected comparison of financial results in 2013 may have material differences versus previously released financial information under ROC GAAP.

Agenda



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FINANCIAL HIGHLIGHT IN 2Q15/1H15 TESTRITE

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Financial Highlights 2Q15/1H15



Consolidated P&L for 2Q15 & 1H15 (IFRS Based)

Consolidated	I AL IOI	Z G 10 0	11110	(11 170 1	Jaseuj	
(NT\$ mn)	2Q14	2Q15	YoY%	1H14	1H15	YoY%
Turnover	8,877.1	8,967.5	1.0%	17,929.6	18,623.3	3.9%
Gross profit	2,520.8	2,712.0	7.6%	5,204.2	5,741.8	10.3%
Gross margin %	28.4%	30.2%		29.0%	30.8%	
EBITDA	346.6	348.3	0.5%	889.5	928.2	4.4%
EBITDA margin %	3.9%	3.9%		5.0%	5.0%	
Operating profit	138.8	161.8	16.5%	474.2	540.3	14.0%
Operating margin %	1.6%	1.8%		2.6%	2.9%	
Non-operating income/loss	8.0	4.6	-42.7%	-3.9	15.4	NA
Pre-tax profit	146.9	166.4	13.3%	470.3	555.7	18.2%
Net profit	108.3	110.0	1.5%	385.7	419.8	8.8%
Other comprehensive income	-13.9	3.8	NA	-5.5	-58.4	971.5%
Total net profit	94.5	113.7	20.4%	380.3	361.3	-5.0%
Net profit attribute to TRIC	103.1	109.9	6.6%	374.6	419.8	12.1%
Recurring Net profit attribute to TRIC *	97.6	89.0	-8.9%	362.6	372.6	2.8%
Basic EPS(attributed to TRIC)(NT\$)	0.21	0.22	5.5%	0.76	0.83	9.8%
Recurring Fully-diluted EPS (Aft-tax)*	0.19	0.17	-8.9%	0.69	0.72	4.4%

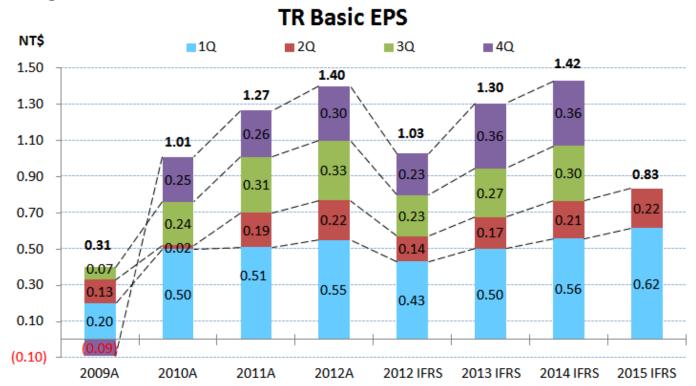
- 2Q15 sales increased 3.9%YoY
- 2Q15 gross profit increased 7.6%YoY, and gross margin improved 1.8ppt to 30.2%
- 2Q15 EBITDA increased 0.5%YoY, and EBITDA margin was flat
- Operating profit increased 16.5%YoY, and operating margin improved 0.2ppt to 1.8%
- Recurring profit was NT\$
 89.0 mn in 2Q15, a decrease of 8.9%

^{*} Recurring net profit exclude FOREX and one-time expense. FOREX contribution for 2Q15 and 2Q14 was NT\$ 24.2 mn and NT\$ 5.5 mn, for 1H15 and 1H14 was NT\$ 53.3 mn and NT\$ 12.0 mn

Financial Highlights 2Q15/1H15



- 2Q15 basic EPS increased 5.5% to NT\$ 0.22; recurring fully-diluted EPS was NT\$ 0.17, -8.9% YoY
- 1H15 basic EPS increased 9.8% to NT\$ 0.83, and recurring fully-diluted EPS was NT\$ 0.72, +4.4% YoY
- 20th consecutive YoY increase of quarterly net income and EPS on the same accounting basis



Test Rite 2Q15/1H15 Consolidated P&L (by BU)



Test Rite International Co., Ltd. (2908) – Consolidated (IFRS Based) Consolidated sales and net profit by BU for 2Q15 & 1H15 (IFRS Based)

Consolidated sales (NT\$ mn)	2Q14	2Q15	YoY%	1H14	1H15	YoY%
Taiwan Retail ▲	4,163.3	4,152.2	-0.3%	8,546.8	8,853.1	3.6%
HOLA China ^	906.6	930.8	2.7%	1,959.5	2,011.0	2.6%
Trading ①	3,406.0	3,400.9	-0.2%	6,660.4	6,840.4	2.7%
Others #	401.2	483.6	20.5%	762.9	918.8	20.4%
Consolidated Sales	8,877.1	8,967.5	1.0%	17,929.6	18,623.3	3.9%

Consolidated net profit (NT\$ mn)	2Q14	2Q15	YoY%	1H14	1H15	YoY%
Taiwan Retail ▲	85.5	85.6	0.1%	313.4	365.9	16.7%
HOLA China ^	-50.6	-84.3	66.4%	-49.9	-114.5	129.4%
Trading ①	221.0	248.3	12.3%	347.1	379.9	9.5%
Others #	-152.7	-139.6	-8.6%	-236.0	-211.5	-10.4%
Consolidated Net Profit	103.1	109.9	6.6%	374.6	419.8	12.1%
Consolidated Recurring Net Profit	97.6	89.0	-8.9%	362.6	372.6	2.8%

[▲] Taiwan Retail included TLW (DIY), DÉCOR House, Hola Taiwan, and TTS.

[^] HOLA China only included HOLA China.

[@] Trading included Great China, TRPC, SO/RO, and related party transactions write-off.

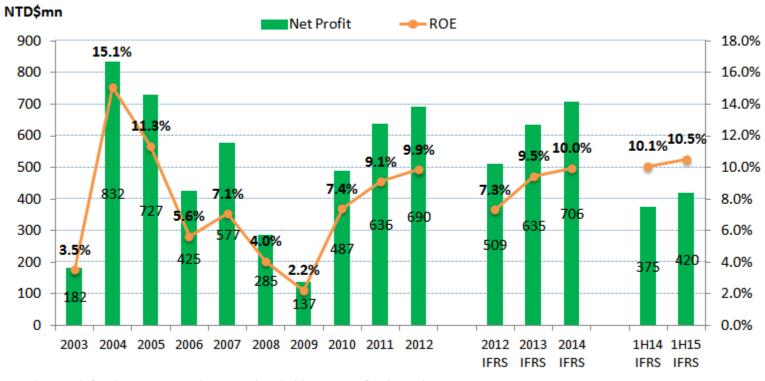
[#] Others included Life 1 Plaza, TRR others, Chung Cin, group office expense, and gain on sale and leaseback.

Financial Highlights 1H15



- ROE continues to improve since 2009, driven by higher margin despite falling net debt to equity ratio
- ROE back to double digit in FY2014, and 1H15 reported ROE of 10.5%

TR Group ROE & Net profit



^{*}ROE is defined as Net income/Average shareholders equity; for the trailing 4-quarters

Consolidated Sales for 1H15



Consolidated Revenue (NT\$ '000)	2014	2015	YoY % chg
1H15 total retail sales	10,506,264	10,864,086	3.4%
- 1H15 Taiwan retail sales	8,546,776	8,853,124	3.6%
- 1H15 HOLA China retail sales	1,959,488	2,010,962	2.6%
1H15 trading sales	6,660,399	6,840,416	2.7%
1H15 other sales	762,948	918,843	20.4%
1H15 consolidated Sales	17,929,611	18,623,345	3.9%
Shipments (NT\$ '000)	2014	2015	YoY % chg
1H15 shipments- Principal trading	6,534,488	6,734,791	3.1%
1H15 shipments- Agency	2,755,801	2,468,953	-10.4%
1H15 shipments	9,290,289	9,203,744	-0.9%
1H15 commission revenue	125,911	105,625	-16.1%

- The 3.4% YoY growth for retail business can be attributed to higher customer count and average sales per ticket of Taiwan retail business and new store openings in HOLA China
- Accumulated sales for trading business increased 2.7% YoY, but accumulated shipments decreased 0.9%YoY. Our trading business was negatively affected by weak demand in Australia and South/Central America markets, as well as colder weather in Europe



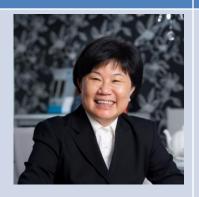
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Key Management Team





Tony Ho, Group Chairman; Co Founder of Test-Rite Group. Tony played a critical role in Test-Rite's expansion into retail business and was instrumental in leading the company's IPO efforts. Tony recently completed the two-year Joint Executive MBA Program between Taiwan University and Fudan University and completed his graduation thesis: "How to pursue further growth by organization transformation-take large retail group for example."



Judy Lee, Chairwoman, Test-Rite Int'l (2908 TT/2908 TW); Co Founder of Test-Rite Group. Best know as the "Queen of Hardline", Judy is a seasoned veteran of the import/export trading business. With Judy at the helm, Test-Rite Trading consistently provides outstanding services to retail customers globally and has received multiple recognitions as "Best Partner/Supplier".

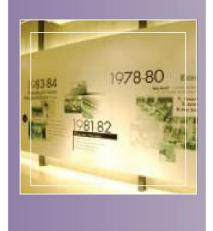


Sophia Tong, Group CEO. Sophia joined Test-Rite in March 2009 to lead both Trading and Retail businesses. Prior to Test-Rite Sophia was the General Manager of IBM Taiwan from 2006 to 2009 and the Director of China Banking Cluster for IBM Greater China Group. Sophia was previously with IBM for over 25 years.

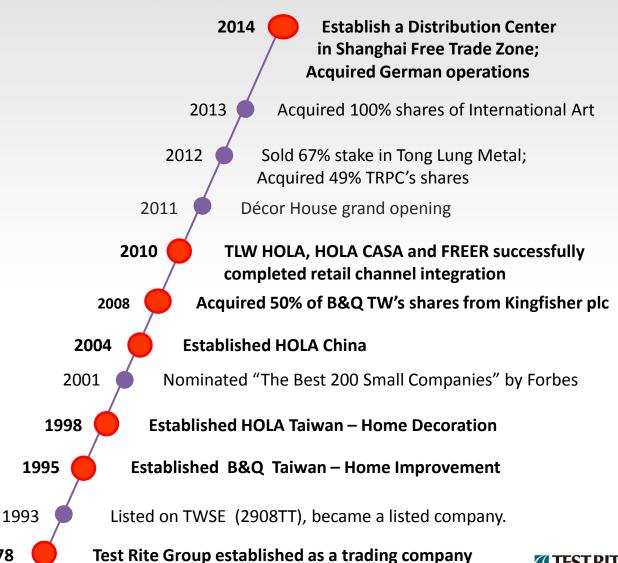
Milestones







1978



that specialized in hand tool exports

Group Structure



Test Rite Retail Business Group (1H15 Revenue: ~ NTD\$ 18.6 bn)				
Home decoration	HOLA Taiwan (24) HOLA China (38)			
Home TLW 特力屋 (26)、 Improvement 特力屋PLUS宅修便利購 (1)、 HISU				
Mattresses HOLA CASA 和樂名品傢俱 (21)、HOLA & Bedding Petite(12) WEDGWOOD(12)、FRETTE(6)				
Comprehensive home integration services				
Brand Crate & Barrel licensing				
Market deployment				
Taiwan China				



Other investment holdings

Creative Design/ Product Development

Theme Trend & Product Concept; Product Design; VI & Graphic Design; Packaging& Purchasing

Chung Cin Corp.

Shopping mall construction; Office building construction; Booth recruitment

Logistics/ warehousing services

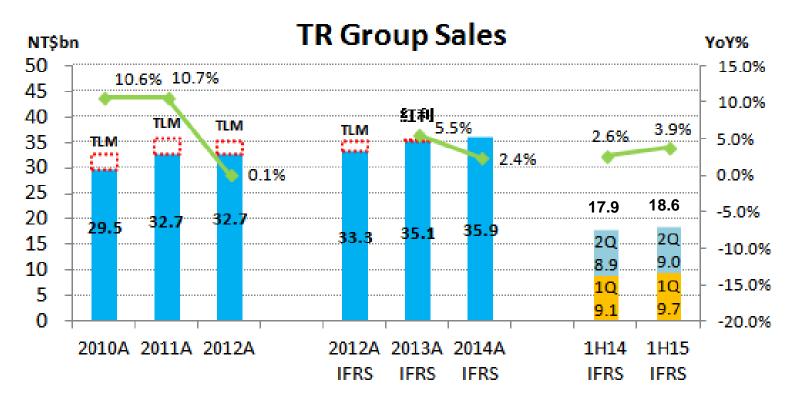
China Taiwan

USA Europe

Financial Highlights



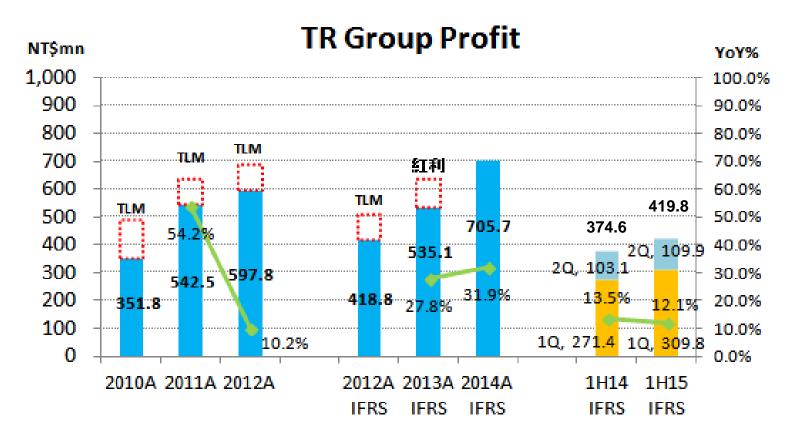
- Both sales and profit continue to grow since 2009
- Excluding the impact from TLM and the NT\$ 100mn one-time impact from the cash bonus rewards program, 2013 sales increased 5.5%YoY, and 2014 sales increased 2.4%YoY



Financial Highlights



- Both sales and profit continue to grow since 2009
- Excluding the impact from TLM and the NT\$ 100mn one-time impact from the cash bonus rewards program, 2013 net profit increased 27.8%YoY, and 2014 net profit increased 31.9%YoY





RETAIL SECTOR 零售事業

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Retail TW Business Strategy



TLW(股)

Private label

 Increased HOLA TW private label sales mix to 50% and TLW private label sales mix to 30% within 3 years

















2Q15	Sales amount	Sales mix%	%diff.	SKU mix%	%diff.
TLW	NT\$ 208.7 mn	7.5%	个0.8ppt	5.1%	个1.6ppt
HOLA TW	NT\$ 239.7 mn	17.6%	↑ 5.0ppt	17.9%	↑ 8.7ppt

1H15	Sales amount	Sales mix%	%diff.
TLW	NT\$ 469.0 mn	8.1%	个1.4ppt
HOLA TW	NT\$ 239.7 mn	16.7%	↑ 4.9ppt

Store Locations



- Centralized purchasing of HOLA Taiwan and HOLA China to improve product margin
- Reposition TLW channel; HOLA become trend leader

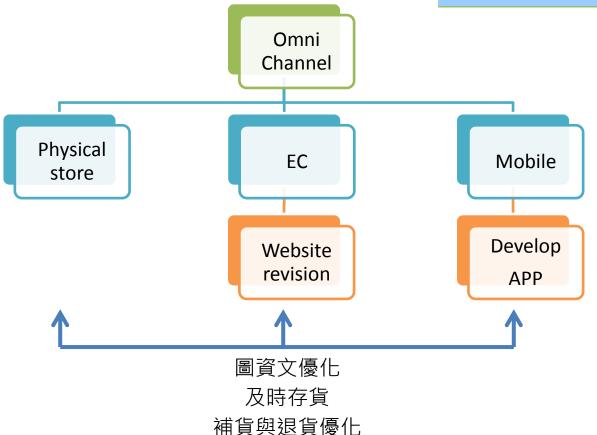
Strategy - Omni Channel



Omni-channel

- 1~3 new stores in 2015 (HOLA + Crate & Barrel)
- Redesign our own EC platform/ Mobile App
- Double EC/MC volume in 2015

Taiwan Retail	\$ amount
2Q15	NT\$ 140.7 mn
1H15	NT\$ 296.7 mn
FY2014	NT\$ 541.1 mn



Retail CN Business Strategy



HOLA CHINA

Increase Private label sales mix

 Dual sourcing of HOLA Taiwan and HOLA China to reduced cost

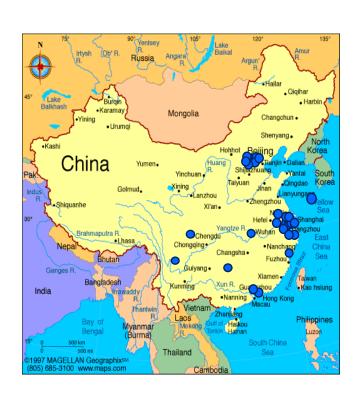
Omni-channel

- Launched our E-commerce platform on T-Mall in June, 2014
- Will launch another platform on JD.com in 2015

New concept stores

- Centralized purchasing of HOLA Taiwan and HOLA
 China to improve product margin
- Improve operating efficiency

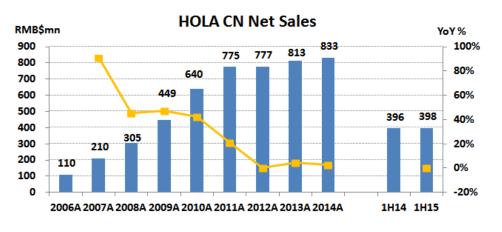
Private label	Sales amount	Sales mix%	%diff.
2Q15	RMB \$ 21.0 mn	11.3%	个5.5ppt
1H15	RMB \$ 38.7 mn	9.7%	个4.5ppt





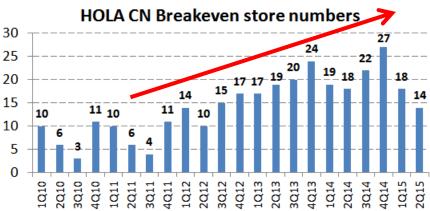
HOLA China – Business update







- 2Q15 revenue totaled RMB\$ 185.3 mn, +0.4%, and 1H15 revenues was RMB\$ 398.3 mn, +0.6%
- 1H15 net loss was NT\$ 114.5 mn; impacted by higher operating expenses and stores opening expense
- 14 out of 38 stores were at breakeven for 2Q15, versus 18 out of 35 stores in 2Q14
- Same-store-sales, calculated for stores opened for more than one year, was -6.9% for 2Q15 and -4.4 for 1H15
- 2Q15 HOLA CN EC sales totaled RMB \$ 691K, accounted for 0.37% of HOLA CN sales
- 1H15 HOLA CN EC sales totaled RMB \$ 1.1 mn, accounted for 0.28% of HOLA CN sales



Growth Opportunities -Brand agency



Kitchenware

Appliance

Storage

Décor/Textile

Product Brand

































Channel Brand (Franchising)



FRETTE

Channel Brand



Product differentiation



Seasonal products for Spring and Autumn







Product differentiation



New HOLA Petite store opened in Zhonghe in April, 2015









TLW Private label kitchen cabinet



- Integrate supply chain for TLW private label kitchen cabinet products
 - Private label kitchen cabinet sales mix was 39%



極簡定規



醉戀亞維儂



華貴摩納哥



普羅結烤、普羅水晶



左岸巴黎



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Trading Business Strategy



□ Continue focus on key customers in principle trading















□ Continue agency business' growth momentum





















NEW

- Become a Product Company
- Provide component based service through establishment in FTZ
- □ Global integration

PD Achievement



- Received Red Dot Awards for packaging in FY2014
- Motion censer light and Trash bin for Costco
- Kitchen and furniture for our own retail channel











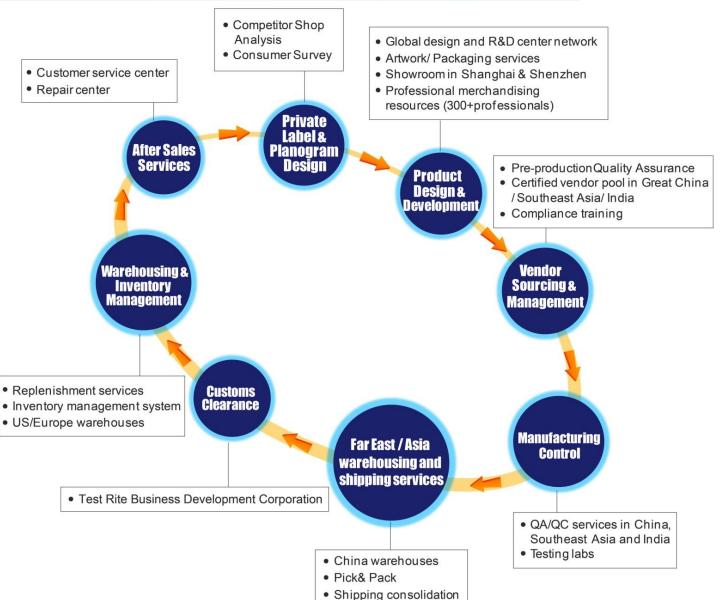






Test Rite Repositioning – A Total Solution Provider





Global Worldwide Network





- with local service 16 offices in 12 countries, 4 warehouses in China, Taiwan, Germany, and U.S.
- US warehouse provides logistics/ warehousing service to customers of principal trading.

Worldwide Trading Service

Greater China Retail Service



TESTRITE's Warehouse





TEST RITE

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Retail Business update



Store #	2006A	2007A	2008A	2009A	2010A	2011A	2012A	2013A	2014A
TLW	21	22	22	22	23	23	24	26	26
HOLA TW	11	12	13	13	18	20	21	22	23
Total	32	34	35	35	41	43	45	48	49
HOLA CN	7	9	14	18	27	28	31	33	35

2Q14	2Q15
26	26
22	24
48	50
35	38

Selling space(m²)	2006A	2007A	2008A	2009A	2010A	2011A	2012A	2013A	2014A
TLW	91,756	93,938	93,938	93,938	89,727	87,966	88,711	92,060	92,071
HOLA TW	36,919	40,073	43,541	43,541	50,349	53,995	51,780	53,117	53,162
Total	128,675	134,011	137,479	137,479	140,076	141,961	140,491	145,177	145,233
HOLA CN	25,593	32,595	46,442	51,506	59,481	60,116	63,686	62,848	64,860

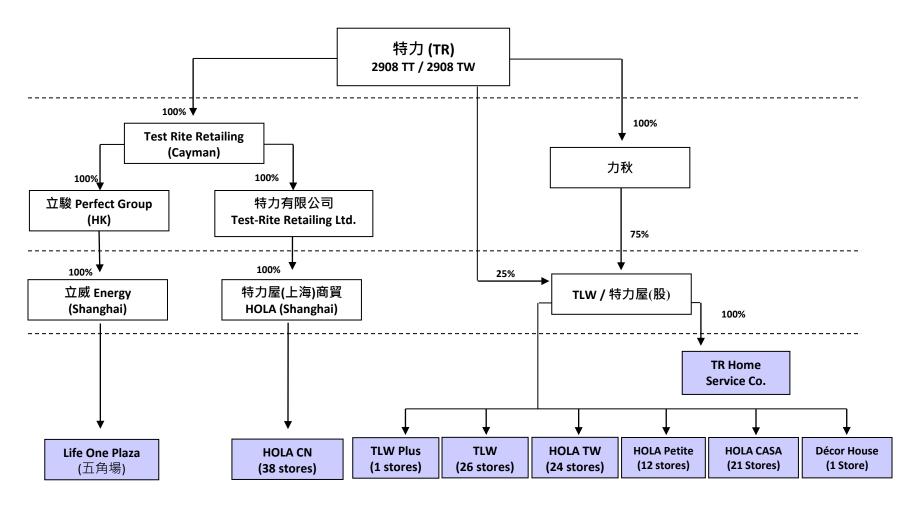
2Q14	2Q15
92,072	92,071
53,783	54,470
145,854	146,541
66,696	70,982

Avg. selling space(m²)	2006A	2007A	2008A	2009A	2010A	2011A	2012A	2013A	2014A
TLW	4,369	4,270	4,270	4,269.9	3,901	3,824	3,696	3,541	3,541
HOLA TW	3,356	3,339	3,349	3,349	2,797	2,700	2,466	2,414	2,311
Total	4,021	3,942	3,928	3,928	3,417	3,301	3,122	3,025	2,964
HOLA CN	3,656	3,622	3,317	2,861	2,203	2,147	2,054	1,904	1,853

2Q14	2Q15			
3,541	3,541			
2,338	2,270			
2,977	2,931			
1,906	1,868			

Holding structure of TR Retail Group





Store # are as of July 31st, 2015

Designate Retail Sales Channels

TLW (Formerly B&Q TW) made a tender offer of HOLA TW common shares in June 2009.

TLW merged HOLA TW, Freer, and HOMY in Oct 2009. And the scheduled date of 4 in 1 merger is Dec. 31, 2009.

TLW Omni-Channel

http://www.i-house.com.tw/





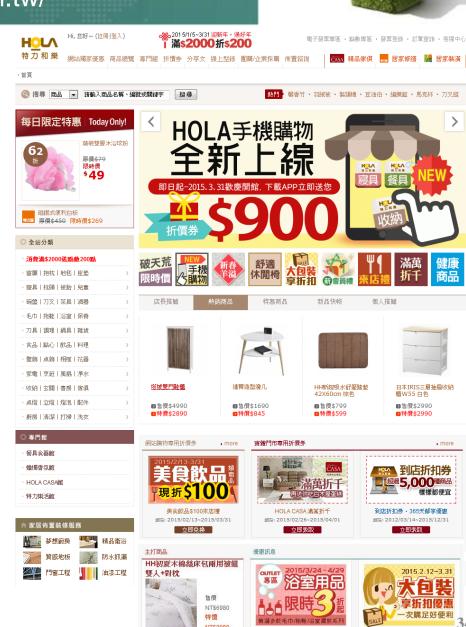
- Sales totaled NT\$ 83.4 mn in 2Q15, 5.2%YoY
- Have ~15,000 SKUs online
- TLW store have 30,000~40,000
 SKUs in average
- 2Q15 Sales per ticket: NT\$ 2,461
- 2Q15 Transaction: 34,765
- TLW physical store
 2Q15 CC: 1,630,620

2Q15 AVT: NT\$ 1,661

HOLA TW Omni-Channel

http://www.hola.com.tw/

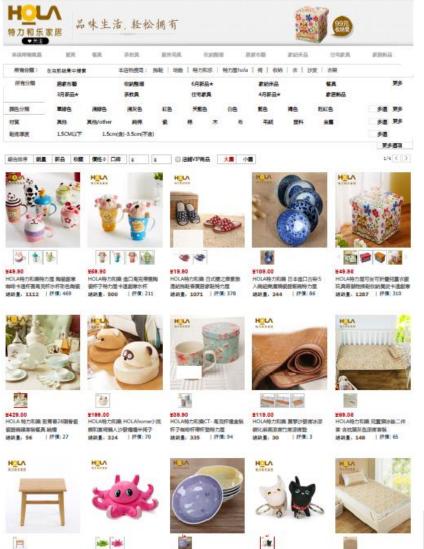
- Sales totaled NT\$ 57.4 mn in 2Q15, +68.4%YoY
- Have ~10,000 SKUs online now
- HOLA store have 30,000~40,000
 SKUs in average
- 2Q15 Sales per ticket: NT\$ 2,998
- 2Q15 Transaction: 17,933
- HOLA TW physical store
 2Q15 CC: 827,759
 2Q15 AVT: NT\$ 1,758



HOLA CN Omni-Channel

http://holahome.taiwan.tmall.com/





HOLA特力別級 際保護報 SA 級

納納養, 31.

人沙發樓樓米椅子HH120710

HOLAMPHRIM 經典而變

排約費, 16

HOLASTIES HOLAhome記憶

冰島二件室 120*195 渤海室件

姚助景, 57

- Communicate promotional events with customers by WeChat every week
- 2Q15 revenues totaled RMB \$691.0K
- Have ~350 SKUs online
- 2Q15 Sales per ticket: RMB \$ 162.8
- 2Q15 Transaction: 4,622
- HOLA CN physical store 2Q15 CC: 563,897

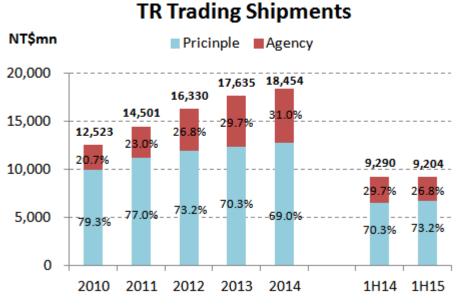
2Q15 AVT: RMB\$ 332

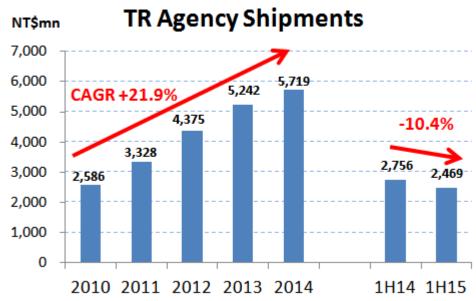


Trading Overview – 1H15



- Principle trading shipments totaled NT\$ 6.73 bn, +3.1% YoY for 1H15, accounted for 73.2% of total shipments
- Agency business shipments totaled NT\$ 2.47 bn, -10.4% YoY for 1H15, accounted for 26.8% of total shipments
- Commission revenue total NT\$ 105.6 mn, -16.1% YoY for 1H15, accounted for 1.5% of total trading sales



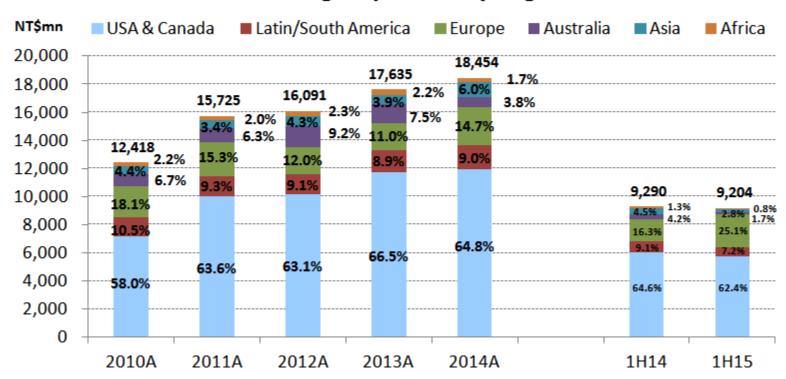


Trading Overview – 1H15



- Trading consolidated shipments breakdown by region
 - Europe shipment increased 52.9% YoY, accounted for 25.1% of total shipment,
 +8.8ppt in 1H15
 - Shipment for North America decreased 4.4% YoY, accounted for 62.4% of total shipment, -2.2ppt in 1H15

TR Trading Shipments by Region

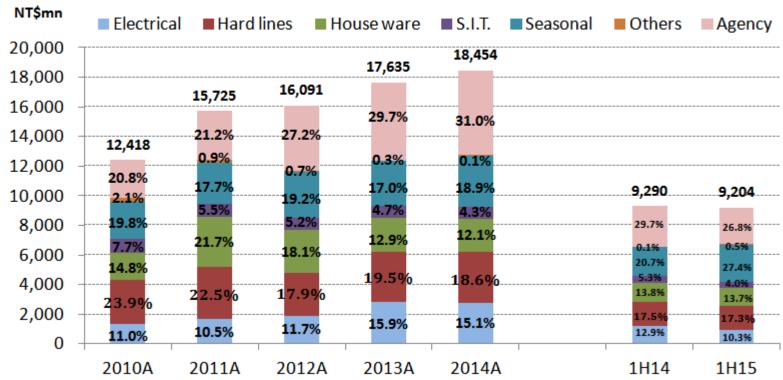


Trading Overview – 1H15



- Principle trading shipments breakdown by products
 - Hard lines, house ware and seasonal are main product categories at 15-20% of total shipments each
- Agency business accounted for 29.4% of total shipments for 2Q15, and 26.8% of total shipments for 1H15

TR Trading Shipments by Categories



Test Rite 2Q15 Consolidated Balance Sheet



Test Rite International Co., Ltd. (2908) – Consolidated (IFRS Based) Consolidated Balance Sheet for 2Q15 (IFRS Based)

(NT\$ mn)	2Q14	2Q15		2Q14	2Q15
Total cash and cash equivalents	2,746.0	2,738.8	Short-term borrowings	2,089.2	2,130.2
Total current financial assets at fair value through profit or loss	473.4	763.0	Short-term notes and bills payable	50.0	80.0
Current bond investment without active market, net	197.2	207.4	Accounts and Notes Payable	5,550.0	5,500.4
Accounts & Notes Receivable	3,130.3	2,614.5	Other Payable	1,852.4	1,695.8
Other Receivable	576.3	241.0	Current tax liabilities	109.8	180.9
Total inventories	4,748.5	5,772.9	Total advance receipts	919.3	533.7
Total prepayments	542.4	370.7	Total long-term liabilities, current portion	400.0	1,192.1
Other current financial assets	0.4	1.7	Other Current Liability	272.1	270.5
Other Current Assets	56.2	26.1			
Total current assets	12,470.6	12,736.1	Total Current Liabilities	11,248.8	11,583.6

Test Rite 2Q15 Consolidated Balance Sheet



Test Rite International Co., Ltd. (2908) — Consolidated (IFRS Based)

Consolidated Balance Sheet for 2Q15 (IFRS Based)

(NT\$ mn)	2Q14	2Q15		2Q14	2Q15
Non-current financial assets at	71.8	70.4	Long-term bank loans	5,357.3	5,262.4
cost, net Non-current bond investment without active market, net	50.0	50.0	Accrued pension liabilities	122.6	124.7
Total property, plant and equipment	6,057.0	6,132.0	Other Non-Current Liability	394.6	394.4
Goodwill and Intangible Assets	2,480.7	2,599.4	Total non-current liabilities	5,874.5	5,781.5
Deferred tax assets	1,152.5	1,208.2	Total liabilities	17,123.3	17,365.1
Total other non-current assets	1,829.5	1,820.8			
Total Non-Current Assets	11,641.5	11,880.7	Capital	5,219.6	5,139.6
			Total capital surplus	711.8	678.8
			Total retained earnings	1,450.3	1,541.7
			Total other equity interest	-7.4	-27.8
			Treasury shares	-415.5	-85.1
			Total equity attributable to owners of parent	6,958.8	7,247.2
			Non-controlling interests	30.0	4.4
			Total equity	6,988.8	7,251.6
Total assets	24,112.1	24,616.7	Total Liabilities & Equity	24,112.1	24,616.7



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